Washington State
Public Works Board
1011 Plum ST SE / PO Box 42525
Olympia, Washington 98504-2525

AGENDA
PUBLIC WORKS BOARD MEETING
August 21, 2015 – 9:00 am

Meeting Location: **Dept. of Commerce, Columbia River Room, Bldg 5, 1st Floor, 1011 Plum ST SE, Olympia, WA 98504**

Agenda Item	Action	Page	Time
A) ADMINISTRATION			
1. Call to Order: *Stan Finkelstein*			9:00
2. Welcome and Introductions			9:02
3. Approve Agenda: *Cecilia Gardener*	**Action**		9:05
4. Meeting Minutes for August 7, 2015: *Barbara Smith*	**Action**	5	9:10
5. Executive Director Update: *Cecilia Gardener*	Verbal		9:15
6. Department of Commerce Update: *Mark Barkley*	Verbal		9:30
BREAK			9:45
B) POLICY & PROGRAM DEVELOPMENT			
1. Attorney General Formal Opinion "Question": *Cecilia Gardener*	**Action**		10:00
2. Strategic Plan: *Public Works Board Members*	**Action**	15	10:15
LUNCH			12:00
B) POLICY & PROGRAM DEVELOPMENT, *continued*			
2. Strategic Plan, *continued*: *Public Works Board Members*	**Action**		12:30
C) INFORMATION & OTHER ITEMS			
1. Board Committee Updates			
a. Executive Committee: *Stan Finkelstein*	Verbal		1:30
2. Board Member Updates	Verbal		1:40

Note: ***Anticipated time of Adjournment is 2:00 p.m.***

NEXT BUSINESS MEETING SCHEDULED: Sept. 11, 2015, Dept. of Commerce, 1011 Plum ST SE, Olympia, WA 98501

Department of Commerce, 1011 Plum Street SE, Olympia, WA 98504-2525.
Contact the Public Works Board at (360) 725-2744 for further information.
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TAB A Administration

Washington State
Public Works Board
1011 Plum ST SE / PO Box 42525
Olympia, Washington 98504-2525

PUBLIC WORKS BOARD BUSINESS MEETING MINUTES
August 7, 2015
Department of Commerce, Columbia Room, 1011 Plum Street SE, Olympia, WA 98504

Board Members		Guests Present:	Staff Present:
Present:	**Absent:**		
Stan Finkelstein, Chair	Matt Rasmussen *(via phone)*	Jeff Nejedly, Department of Ecology	Jacquie Andresen
JC Baldwin, Vice Chair	Lisa Wellman *(via phone)*	Jeff Swanson, Clark County Economic Development Department	Mark Barkley
Pam Carter			Carrie Calleja
Jerry Cummins		Heather Winfrey, Renton Technical College	Ann Campbell
Mary Margaret Haugen			Cecilia Gardener
Ed Hildreth			Isaac Huang
Scott Hutsell			Rodney Orr
Diane Pottinger			Cathi Read
Bubba Scott			Barbara Smith

A. ADMINISTRATION

1) Call to order: Stan Finkelstein called the meeting to order at 9:00 am.

2) Welcome and Introductions.

3) **ACTION: Jerry Cummins moved to approve the agenda as presented. JC Baldwin seconded the motion. MOTION APPROVED 8-0** (Baldwin, Carter, Cummins, Haugen, Hildreth, Hutsell, Pottinger, and Scott).

4) **ACTION: Ed Hildreth moved to approve the July 9, 2015, meeting minutes as presented. Scott Hutsell seconded the motion. Discussion:** Pam Carter noted that on the second page of the minutes, under the DWSRF, second line, "this load was approved" should be changed to "this loan was approved." **MOTION APPROVED 8-0** (Baldwin, Carter, Cummins, Haugen, Hildreth, Hutsell, Pottinger, and Scott).

5) **Re-Evaluate 2015 Board Meeting Dates**: The Board and staff discussed the remaining meeting dates for 2015. It was decided to keep the calendar "as-is", and modify individual meeting dates on an "as-needed" basis. **ACTION: JC Baldwin moved to keep the calendar "as-is", and to address individual meeting date modifications on an "as-needed" basis. Diane Pottinger seconded the motion. MOTION APPROVED 8-0** (Baldwin, Carter, Cummins, Haugen, Hildreth, Hutsell, Pottinger, and Scott).

6) **Review Board Standing Committees**: Cecilia Gardener outlined the Board's current standing committees and asked for Board input on the committees' structure and makeup. The Board has the ability to leave the structure as it stands, or to modify it. Traditionally, the committee chairs are all members of the Executive Committee. The Board decided to modify the committee memberships as shown below:

   Executive Committee: Stan Finkelstein, Chair; JC Baldwin; Jerry Cummins; Scott Hutsell; Bubba Scott
   Communications Committee: JC Baldwin, Chair; Ed Hildreth; Lisa Wellman
   Policy Committee: Scott Hutsell, Chair; Pam Carter; Mary Margaret Haugen; Ed Hildreth

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Technical Assistance Committee: Jerry Cummins, Chair; Diane Pottinger; Matt Rasmussen; Bubba Scott

7) **Organization Chart for Board Dedicated Staff**: Cecilia Gardener presented a PowerPoint of the staff dedicated to the Public Works Board. There were no questions from the Board. Board members stated that they appreciated the clarification of staff roles and responsibilities.

8) **Executive Director Update**: Cecilia Gardener provided handouts entitled "Historical View of Revenues and the PWAA 1986-2033," and "Public Works Assistance Account Historical Redirections of Revenue 1985-2015." These were originally requested by Diane Pottinger. These charts identify all of the revenue that has come into the fund, and all of the revenue that has left the fund. Pottinger asked where does the tax revenue show up? Gardener replied that the REET is in there, but the Utility and Solid Waste Tax is not included. Pottinger requested the addition of projected Real Estate Excise Tax and Public Utility Tax revenues in the years that the revenues are anticipated to return to the PWAA. She'd like this revised to use as an outreach document, but it's currently too long and needs a shorter timeline. Gardener explained that the timeframe is necessary to demonstrate the dramatic reduction of loan repayment revenues over time when there are no new loans being issued. The lack of loan repayments means that there are no non-tax based revenues coming in to be used as the source of future loan cycles.

   Diane Pottinger told the group that she told legislators at a meeting yesterday that we were on the brink of being a self-sufficient fund before the fund was swept. The Board discussed what taxes are coming back, and which are gone. Ann Campbell stated that we can make projections based on loan repayments, but the tax estimates from the Revenue Forecast Council stop at 2019, so some of the graphs stop there. Scott Hutsell said that there is still some perception in the legislature that we're getting revenue from REET. In this biennial budget there was a line that they intend to take an additional $73 million in 2017-2019. Stan Finkelstein recommended changing the chart to reflect the net and the amount diverted. Ann Campbell replied that the Board should keep in mind that this is a snapshot as of the date the numbers were pulled. The Board thought the chart should be updated to note this fact.

   Diane Pottinger stated that her goal at the meeting on August 21st is to get the partners and stakeholders to be part of how this is developed. If they only see one graph, they won't want to participate. She wants them to take ownership. Scott Hutsell stated that if you look at this today, we have $200 million in loan repayments coming in during 2017-2019. That leaves about $125 million for a loan list in 2017-2019 right now, without any other transfers. Mark Barkley pointed out we have several other things that money has to pay for. Ann Campbell noted that 2017-2019 starts on July 1 of 2017. The loan repayments come in in June. The first part of that 17-19 biennium, cash won't start coming in until the second part of the biennium. Cecilia Gardener stated that if we have a lower amount of cash available, she would recommend that Board request Preconstruction and Emergency funding, rather than construction. Scott Hutsell stated that there is a perception in the Senate that they have saved the Public Works Trust Fund, when they haven't. All they did was save the account from crossing the biennium in the red. Gardener agreed to massage the charts a little and we'll go on. Pam Carter stated that when she looked at the pie chart, she didn't read the legend, and then during the discussion realized it's historical. She thinks we need to punch up the dates and the legend. Diane Pottinger recommended that going forward we have these on two different pieces that don't necessarily go together. Different people would get different things. Carter would

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like a big pie chart for overview, then smaller charts for different times; i.e., what makes most sense, what is most dramatic. Diane Pottinger recommended we steer clear of any mention of McCleary.

9) **Department of Commerce Update**: Mark Barkley gave an overview of Agency activities to date. Division budget staff have finalized allotments to move budget dollars into the proper accounts. A fair chunk of capital community projects were part of the Local Government Division (LGD) Direct Appropriations. That allowed the Division to absorb some of the cuts in the Public Works arena, including two staff who were absorbed from the Public Works Board, and a third from another division. Two individuals are departing the agency – Alex Pietsch and Mary Trimarco.

   Cecilia Gardener asked Barkley and Stan Finkelstein to elaborate on Brian Bonlender's new concept of Community & Economic Development being interwoven. Mark stated that Bonlender has been hearing for the past six months from local governments that Commerce is irrelevant to their needs. Bonlender is looking at a better way for Commerce to hear the needs of local governments. Bonlender is trying to flesh out the ideas as to what the agency can do including doing research, improving internal communications across divisions. The goal is not to identify what Commerce can do for the local government, it's about sitting down and hearing what communities need, and then addressing what they are trying to accomplish by coordinating disparate agency programs. Bonlender's attempting to eradicate these hard feelings and develop a symbiotic relationship with local governments. Barkley mentioned Maury Foreman and his message that economic development cannot happen without community development. Barkley worked with Maury on the Base Realignment and Closure response project.

B. CONTRACTING

1) DWSRF Quarterly Contract Report: Mark Barkley presented the Drinking Water State Revolving Fund (DWSRF) Quarterly Contract Report. The legislation to transition the DWSRF back to the Department of Health (DOH) has stalled, but work continues on the transition. The legislation will probably be reintroduced in the interim session. Diane Pottinger stated that DOH got some emergency loan funds. Barkley affirmed that Health did receive authority to allocate funds for emergencies. He further went on to share that LGD is helping to market the emergency program at Health in its outreach activities. Barkley feels our relationship with DOH is very solid and we continue to work with them on the transition.

2) PWAA Quarterly Contract Report: Jacquie Andresen presented the Public Works Assistance Account Quarterly Contract Report. Three staff are managing 90 contracts. Andresen referenced the updated customer service map.

C. POLICY & PROGRAM DEVELOPMENT

1) Attorney General Opinion Proposal: Cecilia Gardener presented the options available to the Board with regards to requesting an official Attorney General formal opinion regarding the Board's ability to advocate a position contrary to the sitting Governor's position. There are potential ramifications to pursuing an official opinion. There are two options the Board can pursue: seek an informal opinion, which would provide parameters, but it would not establish a precedent. The second option is to seek a formal legal opinion that will set precedence. Mark Barkley and Stan Finkelstein have both spoken with Brian Bonlender and apprised him of the Board's interest in pursuing

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clarification, including a possible official legal opinion. Finkelstein, as Chair of the Board, has the authority to submit a formal request for a legal opinion from the Attorney General without asking permission of the Governor or Commerce. If the Board wishes to request an opinion, Gardener, Finkelstein, and Kathryn Wyatt will work closely to phrase the request carefully. Seeking an official opinion is a public process and will be posted on the Attorney General's website. The process is estimated to take a minimum of six months. The cost to the Board would be for Kathryn's time preparing the package. **ACTION: Mary Margaret Haugen moved to request a formal Attorney General opinion. Pam Carter seconded the motion.**

Discussion: The Board discussed the potential ramifications of a formal opinion.

JC Baldwin stated that she thinks going for the formal opinion is a political statement and a slap to the Governor. She thinks we need to tread carefully. We're not just talking only about the Governor, but the legislature itself. Is this really going to be something that helps us and our communities? Is it going to give us any more power? Diane Pottinger agreed with Baldwin. Mary Margaret Haugen stated that the legislature won't know and won't care. Haugen believes this will give the Board some status. We are an independent Board, and this would clarify our role.

Scott Hutsell asked if requesting an AG opinion on the Board's independence ever came up earlier in the Board's 30 year history. Hutsell stated that he'd hate for the Board to be put into a box by that opinion. He sees good points, but doesn't want the Board stuck in a box. Cecilia Gardener replied that getting clarity through an opinion would enable the Board to get into the political game. Jerry Cummins stated that it would be better to request an informal opinion initially, rather than a formal one. It's a shot across the bow, versus casting it in concrete.

JC Baldwin asked what will getting a formal opinion change? Cecilia Gardener replied that right now, the Board supports the Governor's positions, period. If the Board's formal opinion confirmed an independent from the Governor status, then the Board could support positions alternative to the sitting Governor's. An official opinion will clearly define the Board as independent body. Baldwin asked if this would get the Public Works Assistance Account more money. Gardener replied that that the availability of funding impacts are unknown. Mary Margaret Haugen responded that it's not about money. It's about the fact that we have the right to disagree.

Pam Carter stated that how the question is asked will help frame the response. Stan Finkelstein agrees that the question is critical. If we carefully phrase the question, the response will provide cover for staff. Although staff supports the Board, they are still Commerce employees. Cecilia Gardener suggested the option of the Board and Commerce together requesting an opinion.

Mark Barkley asked the Board when they want to move forward with an opinion request. Brian Bonlender is out next week on vacation. Internal agency processes may cause some timing delays between the Director's vacation and internal staff work necessary to process such a request. Stan Finkelstein replied that since the issue has been raised previously with Bonlender, we need to give him time to respond. If he hasn't responded by August 21st, then we shall pursue an opinion independent of the Agency. Mary Margaret Haugen stated that she doesn't think we should work through the Agency. She is concerned that Agency staff would unduly influence the question from the Board's desired request. Finkelstein suggested that the Board create the question, and then ask

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if the agency wants to sign on to that question. Gardener stated that she, Finkelstein, and Kathryn Wyatt will craft the question.

Modification of Motion – The Board approves the request for a formal Attorney General opinion, and will give the Agency Director an opportunity to co-sponsor the question. The question will be approved by the Board at their meeting on August 21st. MOTION APPROVED 8-0 (Baldwin, Carter, Cummins, Haugen, Hildreth, Hutsell, Pottinger, and Scott).

2) Possible Supplemental Budget Request: Cecilia Gardener requested the Board give staff direction on a possible Supplemental Budget request. ESB 5624 did not pass, so the capital budget language resting on the passage of a constitutional amendment is not viable.. ESB 5624, which would create a bonding program for local governments, will probably be reintroduced during the 2016 session. Diane Pottinger requested that Wolfgang Opitz from the Treasurer's office speak to the Board regarding this bond bill and the circumstances surrounding its creation and possible implementation. Gardener replied that he is scheduled to speak to the Executive Committee on August 20th. The Committee will then report to the full Board on August 21st.

Cecilia Gardener asked the Board to give staff direction as to budget or policy placeholders for legislation that can be developed in the next month. Stan Finkelstein asked Gardener to please outline what falls under each: budget and policy. Gardener replied that policy is anything not requiring funding. Usually it involves a modification to the Board's statute – RCW 43.155. The Board proposed a bill last year modifying the authorizing statute, 43.155, but it didn't pass. The bill included a request to add legislative members from both houses and both parties. This request was modelled on CERB's legislative member makeup. The bill also included language encouraging the maximizing of federal funding usage. Budget requests are those requiring capital expenditures or operating expenditures. Gardener does not recommend making a request for operating expenditures. There is a distinct need for preconstruction and emergency funding for local governments. Although there are no resources in the PWAA, the Board could ask for bond dollars to create a pool of funding for emergency projects.

Mary Margaret Haugen stated that she thinks it's important to continue to ask, so they know we're here. She also advises continuing to separate budget and policy requests. Pam Carter agrees with Haugen. She stated that she wouldn't hold out great expectations, but she thinks we should continue to ask, and to request for legislative members on the Board.
Diane Pottinger proposed that the Board have these proposals available for the August 21, 2015, meeting, for stakeholders' input.

Scott Hutsell wants to start a discussion concerning the 2017-2019 biennium, and doesn't want to obfuscate that discussion with funding requests during the supplemental budget..

Cecilia Gardener proposed the Board float one bill for the legislative members, and possibly include language adding public ports to the jurisdictions eligible to receive funding. A second bill would identify changes to interest rate setting for the Board's loan programs. Gardener suggested a fourth bill that includes emergency resources. Gardener thinks there is a need for preconstruction funding, but Stan Finkelstein stated that we should wait for the next biennium to ask for preconstruction

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funding authority. Gardener stated that she has what she needs to draft language for the next Board meeting.

D. OUTREACH ACTIVITIES

1) Small Communities Initiative Annual Report: Cathi Read submitted the Small Communities Initiative Annual Report to the Board. The Board and Read discussed various activities of the Initiative.

C. POLICY & PROGRAM DEVELOPMENT, *continued*

3) Online Training Presentation: Heather Winfrey from Renton Technical College gave a presentation to the Board regarding the work that has been done to date on the Online Training Initiative. Winfrey stated that the platform used will be CANVAS, which is currently used by all community and technical colleges in Washington. Winfrey stated that she, Kathy Gable, and Stan Price will be at IACC to do marketing and outreach for the program.

   Diane Pottinger asked which colleges are participating initially. Heather Winfrey replied there are five colleges that have expressed interest – Renton technical College, Green River Community College, Bates Technical College, Whatcom Technical College and Pierce College. Winfrey stated that she wants this to be open source so other colleges can pick up courses in the future.

   Cecilia Gardener stated that this is an approach based on budget, done in increments based on funding, so the legislature can see how we are developing the program. Heather Winfrey replied that if we build it, we can then look into funding alternatives. She further stated that they want to keep it within the 10 to 15 credit range, and they need to convene people to discuss details of the curriculum. Winfrey wants to see an enrollment of about 100 people. We need to make it time sensitive and time appropriate for students.

   Heather Winfrey stated that we need to submit this to the State Board of Community and Technical Colleges for their approval, before we begin offering the courses. The entire certificate would be around 15 credits. It's possible we might make more than one certificate, too. But folks could just take one or two classes without that certificate. We need to leave the door open for future expansion. We also need to develop scholarship criteria, possibly based on the annual budget of the entity.

   Heather Winfrey stated that that they plan to bring a presentation to IACC that will market this initiative, talk about the state community and technical college system, and conduct a soft launch. They plan to capture names of interested parties, as well.

   ACTION: Pam Carter moved to go forward with this project as discussed today. Ed Hildreth seconded the motion. MOTION APPROVED 9-0 (Baldwin, Carter, Cummins, Haugen, Hildreth, Hutsell, Pottinger, Rasmussen, and Scott).

4) Strategic Planning Committee Report: Cecilia Gardener presented the Board with the draft Strategic Planning Committee PowerPoint presentation that the Strategic Planning Committee has been working on since the Administrative Review meetings. The Board discussed various changes to

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individual slides. Gardener stated that edits will be incorporated, and shared with stakeholders at the meeting on August 21st.

Lisa Wellman stated that after reviewing the document, she thinks there are misunderstandings about the intent. We're not proposing a report, but a raison d'etre for the Board. The report – for it to be really meaningful – should be a big data project. It should be a digital report that allows anyone to ask questions. For example, what are the 10 most critical infrastructure projects that will impact public health and safety? She further stated that state cyber security is vulnerable. There is a major need for the state to determine where the points of vulnerability are. She sent a handout via email, and Barbara Smith forwarded that to the rest of the Board. Cecilia Gardener replied that we don't have the resources to achieve the level that Wellman is talking about. Stan Finkelstein stated that he thinks Wellman has raised a relevant issue with cyber security. Wellman stated that she wants a tool that is available where queries could be made. She thinks that would be extremely competitive. It's increasingly a "must have," because other states are already doing this.

Diane Pottinger stated that she doesn't want to share her findings with anyone. She wants to get it done as quickly as possible without raising a red flag.

Cecilia Gardener stated that it could be useful for anyone who is in the infrastructure arena. She thinks we could get our partners to agree to this. We're thinking of presenting this to the Governor, and if he liked it, he could write a letter to the secretaries and get them to come to the table.

Scott Hutsell asked how do you get everybody together to try to coordinate all the infrastructure things.

Stan Finkelstein stated that Page 11 of the PowerPoint, if taken in isolation, could be very threatening to TIB, CRAB, etc.

Cecilia Gardener stated that if this is approved on August 21st, then it would behoove us to do an outreach. There are two initiatives in here – one is the report, the other is the proposal of being the voice of local governments. The intent is for the Strategic Planning Committee to present this to the stakeholders on August 21st. Scott Hutsell replied that we are the only organization that can pull this off.

ACTION: Diane Pottinger moved to go forward to stakeholders with the presentation as amended by the Board. Jerry Cummins seconded the motion. MOTION APPROVED 9-0 (Baldwin, Carter, Cummins, Haugen, Hildreth, Hutsell, Pottinger, Rasmussen, and Scott).

ACTION: Ed Hildreth moved to adjourn the meeting. Diane Pottinger seconded the motion. MOTION APPROVED 9-0 (Baldwin, Carter, Cummins, Haugen, Hildreth, Hutsell, Pottinger, Rasmussen, and Scott).
Meeting Adjourned at 3:00 pm

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TAB B

Policy & Program Development

PUBLIC WORKS BOARD

INFRASTRUCTURE IS FUNDAMENTAL

Draft Strategic Plan

How We Got Here

The Public Works Board is a nationally recognized body that has overseen a tremendously successful program for 30 years.

Invested in over 1300 projects, totaling over $2.6 billion, with no defaults.

If the Board and the Public Works Assistance Account is so successful, then what happened?

The ever changing winds of time…

How We Got Here

When the Winds of Change Blow; Some people build Walls, While Others Build Windmills.

~ *Ancient Chinese Proverb*

Remember we cannot change the direction of the wind, But we can always adjust our sails…

Mission and Purpose

The Public Works Board addresses the needs of Washington residents by adoption and implementation of policies and programs to support public health and safety as well as economic and community development related to the funding and management of public infrastructure.

The Board serves as a resource for state and local governments by providing education, policy development, advocacy, training, capacity building, and infrastructure financing assistance.

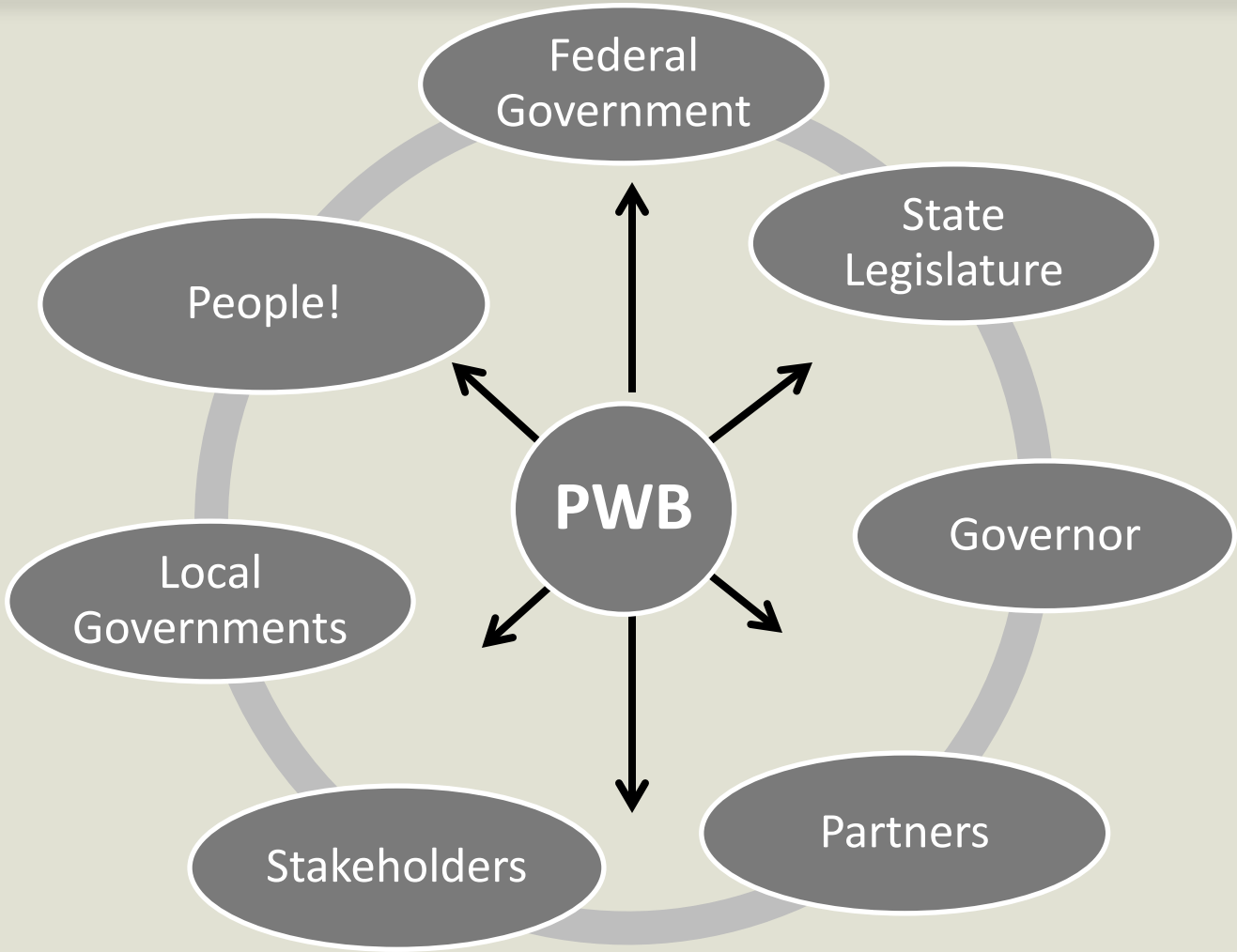
Vision

The Public Works Board provides a collaborative process that enables every county, city, and specified special purpose districts the ability to access affordable infrastructure resources to address the needs of their communities.

Values

- Advocacy
- Responsiveness
- Affordability
- Accountability
- Collaboration
- Partnership

Infrastructure Universe



Coordination

What's been done to Standardize Processes Across Agencies?

- National Environmental Policy Act (NEPA) and State Environmental Policy Act (SEPA)
- Infrastructure Assistance Coordinating Council (IACC)
- State Executive Order 05-05 and Federal Section 106 (Interagency workgroup)
- Tech Teams – Finding the Funding
- Maximizing Resources Group
- Outreach (Webinars)

What could be done…

Proposed Initiative 1

Champions for Infrastructure
Re-Energizing State and Local Partnerships

Alignment

State of the State Comprehensive Infrastructure Report

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OUTCOMES

- Policy
- Investments
- Technical Assistance
- Communication

Convening

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Proposed Initiative 1

Develop a report to the Governor, the Legislature, and key stakeholders that identifies the:

Needs

Challenges

Barriers

and Solutions

For local governments regarding the development of sustainable infrastructure to support community development while driving economic development.

Proposed Initiative 1

Why the Public Works Board?

- The Public Works Board is in a unique position as it is the only state body that has statutory authority to address multiple infrastructure systems:
  - *Domestic Water*
  - *Sanitary Sewer*
  - *Storm Sewer Roads/Bridges*
  - *Solid Waste - Recycling*

There are five state agencies that do these systems in siloes

- Transportation Improvement Board (TIB) – *Roadways*
- WSDOT Highways and local programs – *Roadways*
- County Road Administration Board (CRAB) – *Roads*
- Dept. of Health – *Domestic Water*
- Dept. of Ecology – *Sanitary Sewer, Storm Sewer, Solid Waste, and Recycling*

Proposed Initiative 1

Who is the audience?

This comprehensive report will be useful for:

- *Practitioners*
- *Decision Makers*
- *Policy Makers*
- *Budget Writers*

Proposed Initiative 1

What Should it cover

- All systems. There is no other report that ties together all the systems. *Communities make decisions based on all their systems' information. They are intertied. Their challenges need to be resolved in a holistic, integrated manner.* Providing this information creates an education tool for decision makers-

  Empowerment through understanding

- A snapshot of resources invested in infrastructure over the last six years – *federal, state funds, and local*
- Unmet need – *what did not get funded*
- The next six years – *needs driving local government decisions*
- Barriers – *Financial, psychological, political, and physical*
- State of Washington versus the rest of the country

Proposed Initiative 1

What Should it cover – Continued

- Impacts of financing options – *the obvious as well as hidden factors*
- Case Studies. Provide examples of how communities are managing their systems from their decision makers to their operators – *the proactive and the reactive; the creative and the imaginative.*
- Best Practices – *Consolidate the best practice recommendations from the national organizations and tailor them to the needs of Washington's communities.*
- Research other reports – *Identify timeless themes from the 1980s to the Moss Report.*
- Addressing behavior with policy: and/or

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Proposed Initiative 1

How

- Develop Ad-Hoc Committees to oversee Initiatives – *Makeup of the committee:*
  - Board Members
  - Partner Agencies
  - Stakeholders

- Local Government Participation

Proposed Initiative 1

How –Continued - Collaborate with partner agencies

- Best practices development
- Utilize existing data
- Research to identify:
  - Needs, barriers, and opportunities related to Community Development and Infrastructure
  - Financial and social impacts
  - Priorities – *recurrent themes*
  - Demand for services – *managing growth*
  - Form versus Function – *best approaches*
  - Rational approaches – *opportunities and challenges*
  - Other states' methods to address infrastructure need

Proposed Initiative 2

Champions for Infrastructure
Re-Energizing State and Local Partnerships

Why: The relationship between the State and Local Governments has declined over the last ten years.

Who: Washington State (Executive and Legislative Branches), Department of Commerce, Partner Agencies, Stakeholders, Counties, Cities, Towns, and Special Purpose Districts.

How: By representing the interest of local governments as they relate to infrastructure to the Legislature

"Be the Voice of Local Governments"

When: Develop timeline in sync with legislative sessions

Proposed Initiative 2

The Board has the statutory authority to do all things necessary to address the needs and barriers that local governments experience.

RCW 43.155.040: General Powers of the Board

1. Accept from any state or federal agency, loans or grants for the planning or financing of any public works project and enter into agreements with any such agency concerning the loans or grants;
2. Provide technical assistance to local governments;
3. Accept any gifts, grants, or loans of funds, property, or financial or other aid in any form from any other source on any terms and conditions which are not in conflict with this chapter;
4. Adopt rules under chapter 34.05 RCW as necessary to carry out the purposes of this chapter;
5. **Do all acts and things necessary or convenient to carry out the powers expressly granted or implied under this chapter.**

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Initiative 1 & 2

As part of the State of the State: *A Comprehensive Infrastructure Report*, analysis will be done that identifies actions that the Board should take to improve local governments' ability to meet their infrastructure needs.

Such as:

- **Policy**
- **Investment**
- **Technical Assistance**
- **Communication**

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Policy

Policy Development:

- Develop policies that could change local infrastructure management behaviors
  - Example: Funding depreciation
  - Reserve Accounts
  - Universal identification of hardship

Legislative Request:

- Submit legislative request modifying RCW 43.155:
  - Allow for inclusion of Legislators on the Board
  - Allow for inclusion of Ports to access resources as eligible applicant
  - Modify existing proviso language to remove limitations

Investments

Strategic Investments

- Develop methodology to identify and assist the most needy of local governments

Legislative Request

- Submit budget request for Emergency Funding for the 2016 Session

Technical Assistance

Provide Targeted Technical Assistance

- On Line Training
- Funding Webinars
- Rate Setting
- Training Academy
- Technical Teams – Finding the Funding
- Capacity Building

Implement Public Works Management On-Line Training Pilot

- Work with Technical Colleges to launch pilot of on-line classes targeted at assisting local government public works staff in management of systems
- Provide scholarships for local governments demonstrating hardship.

Communication

Develop a Communication Plan that relies on:

- Strategies to find and build champions in the Legislature
- Building coalition
- Education on the Public Works Assistance Account
- Voice for local governments…
- Web based

Alignment

Alignment with:

- Partner Agencies
- Best Practices
- Collective Impact
- Infrastructure that supports Community and Economic Development

Convening

How to Achieve Alignment:

- Outreach
- Board in a Coordinating Role

Champions for Infrastructure
Re-Energizing State and Local Partnerships

Alignment

State of the State Comprehensive Infrastructure Report

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OUTCOMES

- Policy
- Investments
- Technical Assistance
- Communication

Convening

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